# Berkshire West ICP System Recovery Approach

- Overview of BW ICP system recovery approach
- BOB ICS Recovery Objectives and Principles
- BW ICP Recovery Process/Impact Assessment
- BOB Governance Proposed Framework
- ICP Governance Framework



## **Berkshire West ICP System Recovery Approach**

- Our strategic recovery includes our continued response to Covid-19, the restoration of services, and embedding the rapid transformation that has been achieved throughout this time.
- The oversight of system recovery will continue to be through the our ICP governance framework (appendix 1) in Berkshire West.
- The ICP will follow the agreed BOB ICS Recovery Objectives and Principles outlined in table 1.
- The ICP will link into the BOB ICS recovery Board and clinical oversight work streams when they become active.

## **BOB ICS Recovery Objectives and Principles**



#### **BOB ICS Recovery Objectives**

The ICS and its constituent organisations will work in partnership at both a place and system level to accelerate their efforts to deliver the requirements of the NHS Long Term Plan and in doing so will:

- Deliver patient and population safety beyond Co.Vid-19, ensuring citizens have the confidence to access integrated health and care services when they require care by offering safe, high quality and effective treatment.
- 2. Stabilise the health and care workforce with a particular focus on retention following the social and psychological shock of responding to Co.Vid-19. An additional focus on the disproportionate impact of Co.Vid-19 on BAME communities is also vital through this approach.
- As a minimum aspiration, achieve the previously delivered levels of access to, and performance of, core NHS services and their constitutional standards
- 4. Using new transformational gains, take a broader approach to improving the health and wellbeing of the wider population with a particular focus on those conditions which are likely to have recently worsened e.g. anxiety, substance misuse, hypertension, cardiovascular disease, renal. Take collective responsibility with partners to address a broader range of health challenges such as the falling rates of childhood inoculations etc.
- Be an active part of the wider economic recovery which will be required in response to international economic shock resulting from social distancing measures

#### **BOB ICS Recovery Principles**

The following principles are proposed as a guide to the System approach to recovery:

- Recovery activities are defined by each organisation / place but should demonstrate a contribution to the collectively agreed system objectives (see previous page). This approach is consistent with the "System by default" operating model.
- 2. COVID recovery work should align to these principles which have been agreed by all partner organisations.
- 3. Transformational improvements made to services must be retained and "Digital by Default" is our approach to ensure future sustainability
- 4. An approach of equity and fairness should be present and organisations should not take decisions which unfairly impact on partners without prior agreement.
- 5. The System and each Place should utilise the population health data and information available to ensure we are addressing potentially unidentified need within our communities.

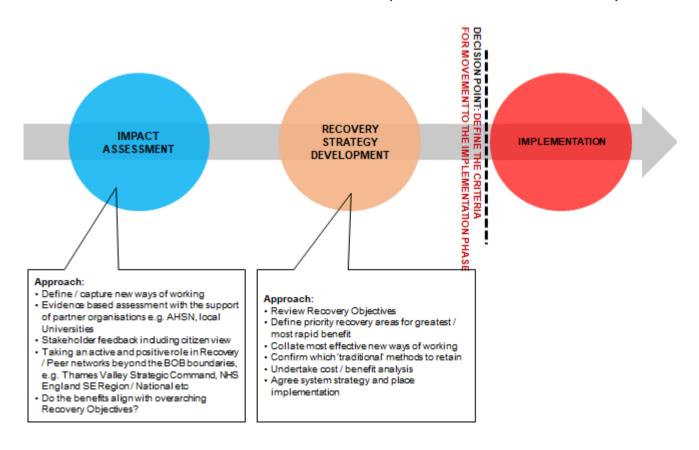
Table 1

## **Recovery Process / Impact Assessments**



The ICP programme boards are reviewing their priorities, undertaking an impact assessment approach to Covid -19 to develop their recovery plan for their sector/area.

The impact assessments are looking at capturing new ways of working to sustain and defining the focus of their work as we move out of the Covid- 19 peak and towards recovery.



## **Recovery Process / Impact Assessments**



The ICP programme boards are reviewing their priorities, undertaking an impact assessment approach to Covid -19 to develop their recovery plan for their sector/area.

The impact assessments are looking at capturing new ways of working to sustain and defining the focus of their work as we move out of the Covid- 19 peak and towards recovery.

As we move into the implementation of those plans, we need to be aware of the complex delivery pathway of all partners in the system and take an impact assessment of how restoring services/changes in care pathways will affect others.

A proposed model to ensure this is considered:

- All Internal Impact assessments to include a section on impact of others in the system.
- For moderate and major changes a discussion with relevant partners (this should be raised at programme boards or a separate meeting to not to delay progress). Recovery Leads for providers and CCG should be made aware.
- Use of ICP Clinical Oversight group as a 'fresh pair of eyes' on introducing new ways of working.
- Clear Communication approach to all parties when restoring services and starting new ways of working.

### **BOB GOVERNANCE – PROPOSED APPROACH**



Overarching Recovery
Framework set and
monitored by ICS
Recovery Board

**BOB ICS Recovery Board** 

Clinical Service Recovery through repurposed ICS Programme Boards

Planned Care (via ACW)

Mental Health (via MH PB)

Primary Care (via PCB)

Cancer (via TVCA)

Estates (via ICS Estates Group)

Workforce

Focus on supporting service recovery through wider enablers

Modelling & Analytics

PHM / Digital Reference Group

Benefits Tracking (via PMO)

Wider Contribution to Economic Recovery (through Thames Valley Resilience Forum)

#### **ICP Governance & Leadership (July 2019)**



